

## VARIETY DYNAMICS

A NEW APPROACH FOR TAKING CONTROL OF  
DYNAMICALLY-COMPLEX MULTI-ACTOR  
SITUATIONS



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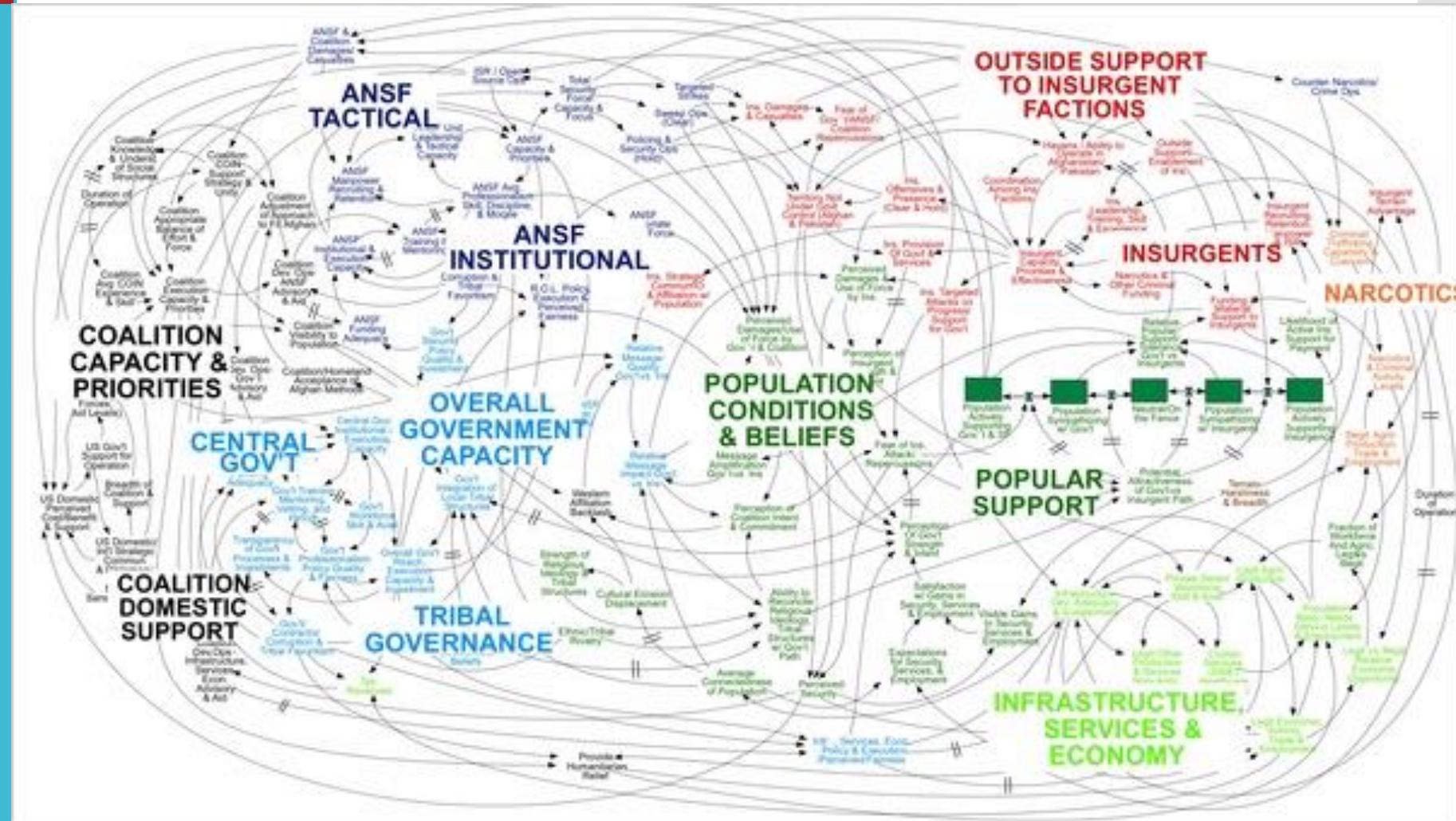
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# Challenges for defence and security using conventional mathematical modelling



- Situations with large numbers of dynamically-changing feedback loops
- Coercive systems
- Multiple and changing dynamics of power and control
- Asymmetric power where manager/controller has less power
- Unresolvable conflicts between multiple key stakeholders
- Systems with discontinuous behaviours
- Situations that do not comply with standard system structure assumptions

Typical complex power and control context



Causal loop diagram Afghanistan Stability – Coin Dynamics Source: US Military 2010  
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## Hyper-complex systems

Most problem situations in defense and security are **hyper-complex**s

Causally-based mathematical modelling has difficulty producing predictions for hyper-complex situations

**Two Feedback Loop Limitation Axiom** means **hyper-complex** systems are not amenable to mental understanding, intuition and collaborative/participatory group decision-making methods



# Characteristics of hyper-complex systems

- System behaviours, purpose, ownerships, subsystems, subsystem relationships and control mechanisms vary continuously.
- System boundary(ies) do not separate system elements of interest from each other and from environment
- System boundary(ies) not static and not necessarily always owned and controlled by system owner
- Sub-systems are not static in ownership, purpose, roles or relationships
- Control is dynamic and exerted through a variety of changing subsystems and factors; some outside the system
- Multiple feedback loops exist with changing structure, dynamics, purposes, causal relations, existence and ownership
- Coercive situations involving multiple asymmetric power relations unaligned to subsystems
- Control and system behaviours operate outside of the variables being addressed
- Parts of system and environment are chaotic
- Most of the situation and its causal relations are unknown



## Examples of hyper-complex systems

- US –Afghanistan and similar wars
- Epidemics with associated disasters and social breakdowns
- Middle East (Saudi, Iran, Israel, Lebanon, Palestine, US, Russia)
- Climate change control and politics
- Health systems in impoverished countries with low levels of governance or conflicted governance
- Large-scale international business competition
- Improving the government of countries captured by criminal cartels or industry lobbies
- Any system with large number of feedback loops in which the systems structure and ownerships of system elements changes
- International political tension between elites (wars by any means)
- National systems subject to hidden control via psyops or similar

# Variety Dynamics

- **Variety** is the number of **options** possible of any aspect of a situation
- **Variety Dynamics** focuses on **distributions, dynamics, ownership and control** of the **dynamics of varieties (options) by different elements of** hyper-complex systems
- It does **NOT** address **causal** relations between elements
- The reason for not addressing **causal** relations is that causal prediction is ineffective, misleading, invalid, or in error for hyper-complex situations

# Creation of Variety Dynamics



Dr Terence Love



Dr Trudi Cooper

**Variety Dynamics** developed by Professors Terence Love and Trudi Cooper starting around 1972 and includes:

- **Concepts** (systemic and mathematical)
- **Axioms** describing patterns of control influence and outcomes (currently 46 to date)
- **Practical strategies** for achieving control in hyper-complex coercive situations
- **New mathematical field** interacting with set theory, function analysis, combinatorics, topology of variable spaces, and hyper-complex vectors etc.



# Variety

*Variety is the number of different possible options for elements in a situation*

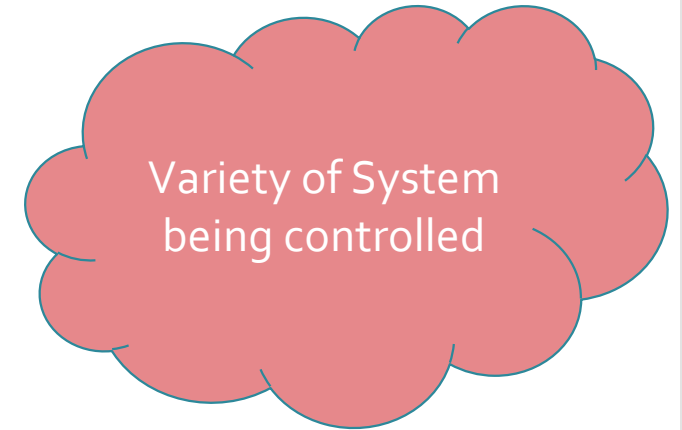
*Variety and its dynamics can be represented in a dynamic multi-dimensional variety space*

Early historical  
variety axiom:

Ashby's Law of  
Requisite  
Variety



For control must be  
LARGER THAN ->



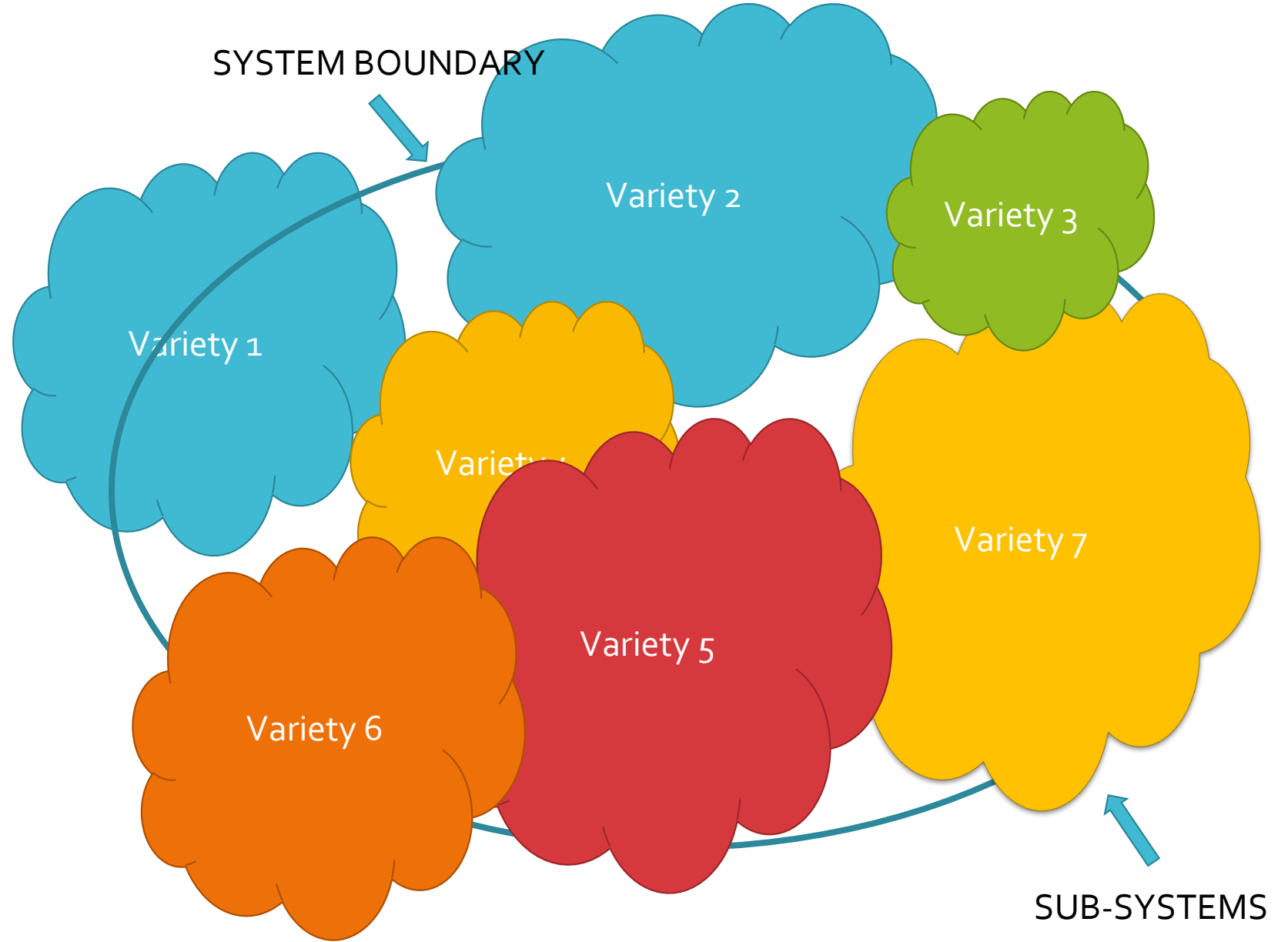
The variety available to the controller to control the system must be larger than the variety able to be generated by the system.

Example:  
Variety in  
simple power  
and control  
context -  
school



Variety available to teacher must be greater than that generated by pupils  
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# Real situations with dynamic variety distributions



- Distributions of variety and control and ownership are changing continuously in highly interrelated ways



# Variety Dynamics Axiom

Axiom 1:

*For complex, layered and hierarchical systems involving multiple constituencies in which the distribution of variety generation and control is uneven across the system*

*THEN*

*The differing distributions of generated and controlling variety result in a structural basis for differing amounts of power and hegemonic control over the structure, evolution and distribution of benefits and costs of the system by particular constituencies.*

## Practical example of use of Axiom 1:

## Activists vs motor industry

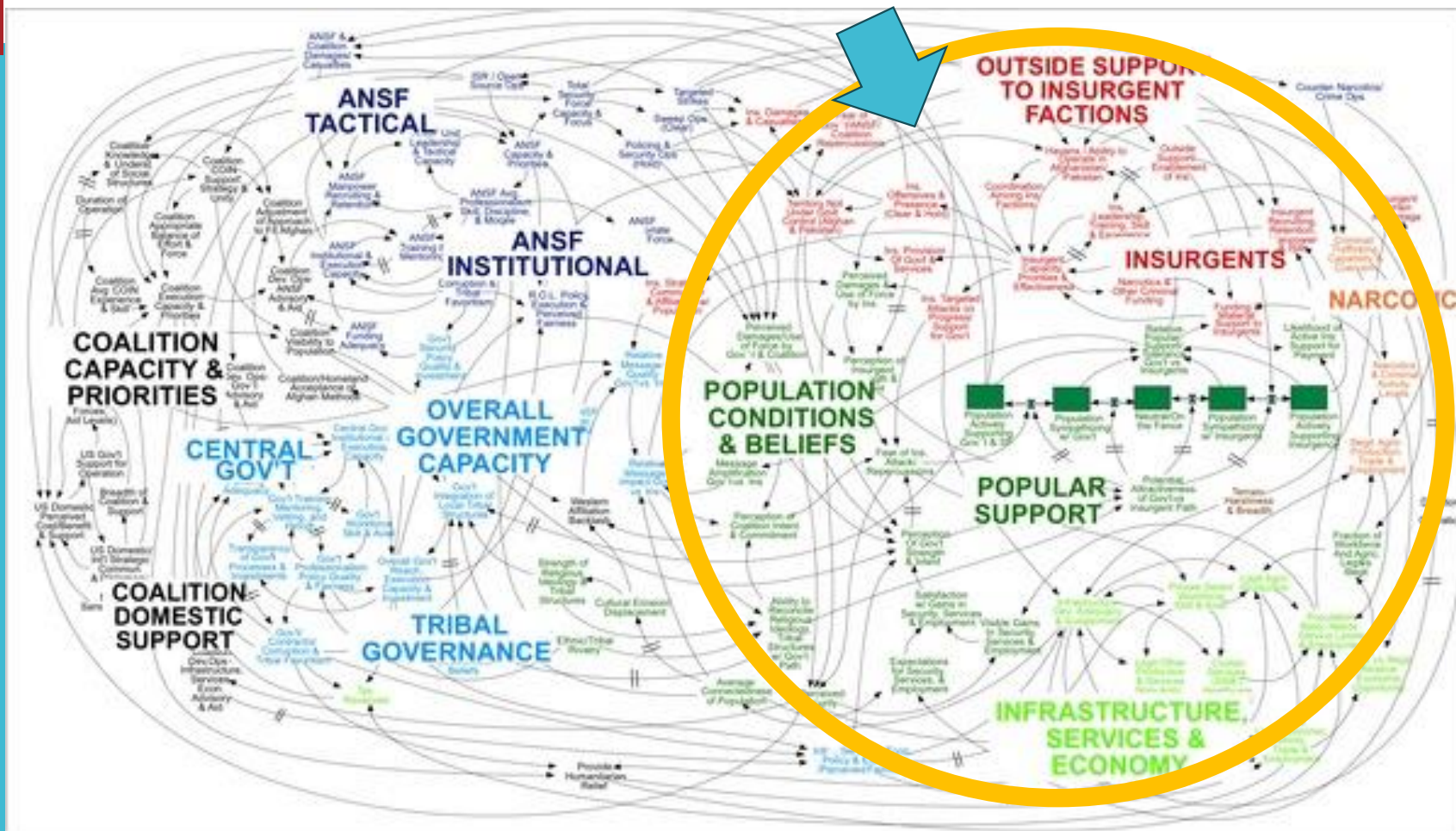


1. Activists asked motor industry to implement strict emission control standard - motor industry refused
2. Activists persuades different states to implement **different** emission control standards (i.e. increased the variety to be addressed beyond motor industry's ability to control)
3. Offered to resolve via a single national emission standard
4. Motor industry agrees new national emission standard

Management of changes of variety resulted in power transfer TO the activists FROM the motor industry – without use of force or power

Variety analysis of Afghanistan and US=

Insurgent variety



Insurgent variety potentially larger than US military variety hence US would be expected to lose ownership of control – regardless of availability of force (Variety and its distribution and dynamics is more important than force)

# Variety space elements

**Variety spaces** contain a wide range of variety types concerning, e.g.:

- **Rules** (e.g. plates have knife and fork, sorbet dishes have small fork and spoon, Chinese food has chopsticks, Malaysian food has no knife, Korean food has scissors)
- **Dynamics** (changes with time)
- **Boundaries** (functionally defined rather than fixed)
- **Relationships** (including causal)
- **Projections in time and space**
- **Boundary porosity functions** (the way things change things across boundaries)
- **Agency abilities**



# Mathematics of variety 'spaces'

- Mathematically, a **space** consists of selected **objects** (of any sort or type) that are treated as points and vectors along with selected **relationships** between these points.
- The objects can be of many types including:
  - **Characteristics**
  - **Functions**
  - **Restraints (boundaries)**
  - **Classification systems**
  - **Other spaces**
- 'Spaces' can be considered as:
  - **Geometric spaces** (with  $m$  dimensions)
  - **Algebraic spaces** (of order  $m$ )
  - **Communication languages** of order  $m$
  - **Feedback loop systems** of abstraction  $m+n$
  - **Hyper-complex vectors**

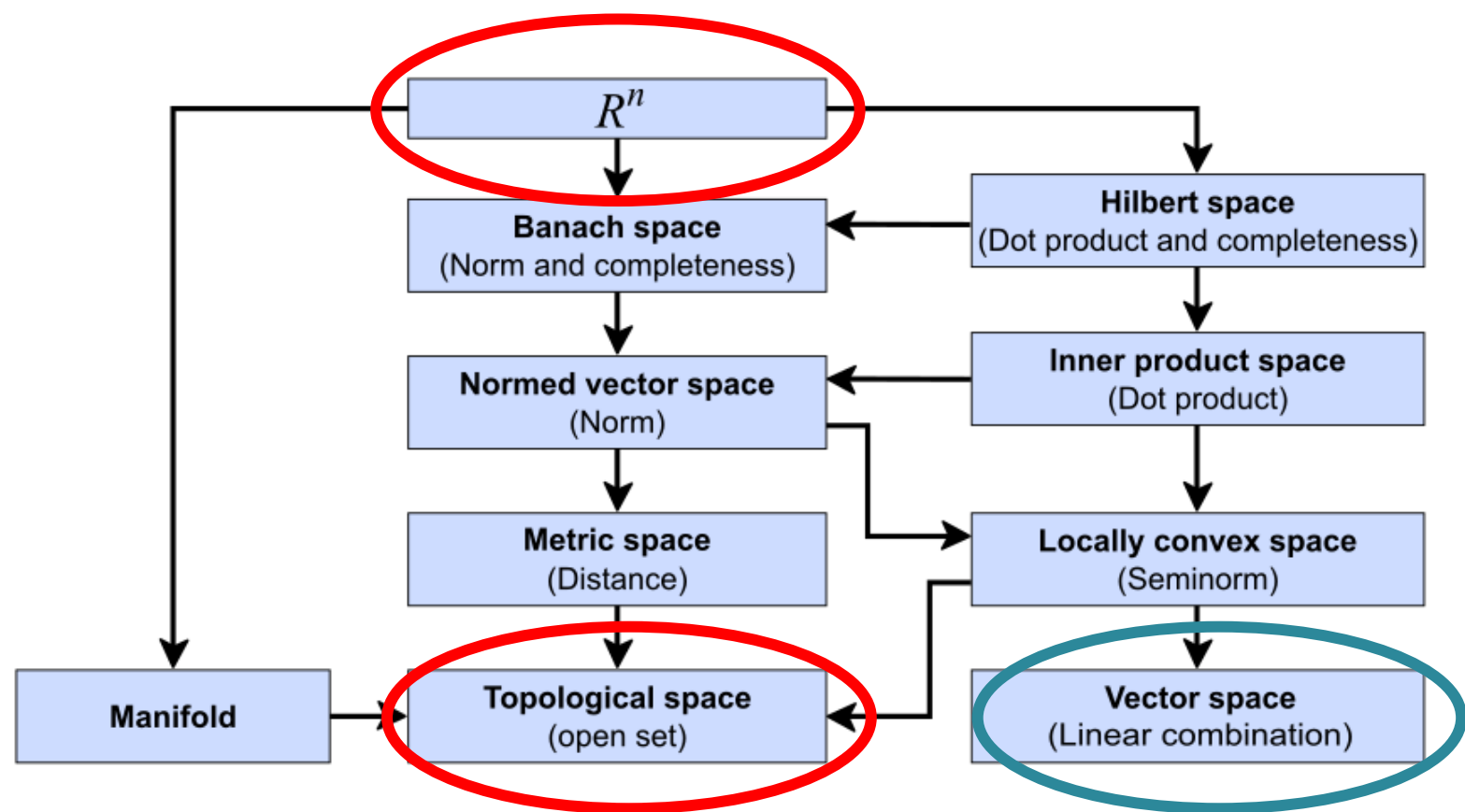
# Variety Dynamics and Hyper- complex vectors

First used as part of Variety Dynamics in 1972

Advantages of hyper-complex vectors include:

- Can be combined via dot product
- Provide an alternative to neural net AI / data mining/machine learning
- Can be decomposed and hence reveal reasoning (unlike AI etc.)
- Use around  $1/25$  of the energy needed for predicting complex outcomes compared to AI/machine learning and also uses less computer power
- Are around 25 times faster than conventional AI

# Variety Dynamics in different abstractions of mathematical variety spaces



- Conventional **systems modelling** operates in *causal* vector space
- **Variety space** is at the boundaries of  $R^n$  where  $n$  is a function of the maximum variety of any one variety sub-space and the variety of subspaces themselves – or as combinations of different  $R^n$
- **Variety space** can be envisaged as **topological space** of order  $n$ .
- **Variety spaces** can also include **probability spaces**

## Contact details:

For more information, for commercial consultancy and advice on specific defence and security problems, for offers to fund/collaborate in research, contact:

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